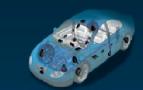
The French aerospace innovation cluster Aerospace Valley

November 2011







Pôle de compétitivité mondial Aéronautique, Espace, Systèmes Embarqués **Midi-Pyrénées & Aquitaine**













"Cluster" versus "pôle de compétitivité"

Michael Porter's definition of cluster as:

"geographically proximate groups of interconnected companies and associated institutions in a particular field, linked by commonalities and complementarities" [Harvard, 1998].

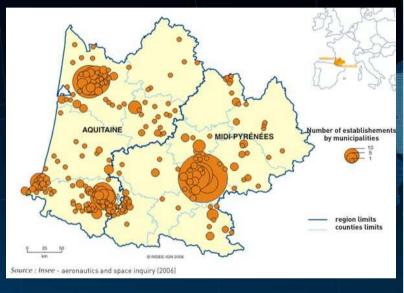
Our interpretation:

• a market oriented "cluster" focuses primarily on SMEs and the entire supply chain

• the regional "pôle de compétitivité" à la française are mainly technology oriented "think tanks" aiming at stimulating innovation and cooperation between industry, research and training (TRL 3-6).



The Aerospace Valley Cluster Association

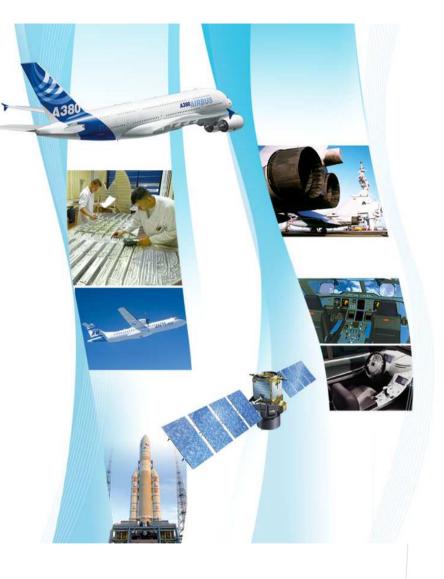


- Bi-regional aerospace cluster
- Activities: aeronautics, space and embedded systems
- Date of creation: July 2005
- Legal status: Association formed by companies, research centres, training centres and local and regional authorities
- Oct. 2011: 570 members, of which 273 SMEs
- 7 electoral colleges
- President/CEO: Agnès Paillard, EADS
- Permanent staff: 10 people (+ "volunteers")
- Budget for running costs: 1.6 M€ / year



Product portfolio:

- Civil and regional aviation
- Business aviation
- Military aviation
- Turbo-engines
- Cockpits
- Land gear equipments, aero structures, etc
- Satellites
- Launchers, propulsion and atmospheric re-entry
- Space services
- Automotive and railway electronics





= 10 billion € annual turnover

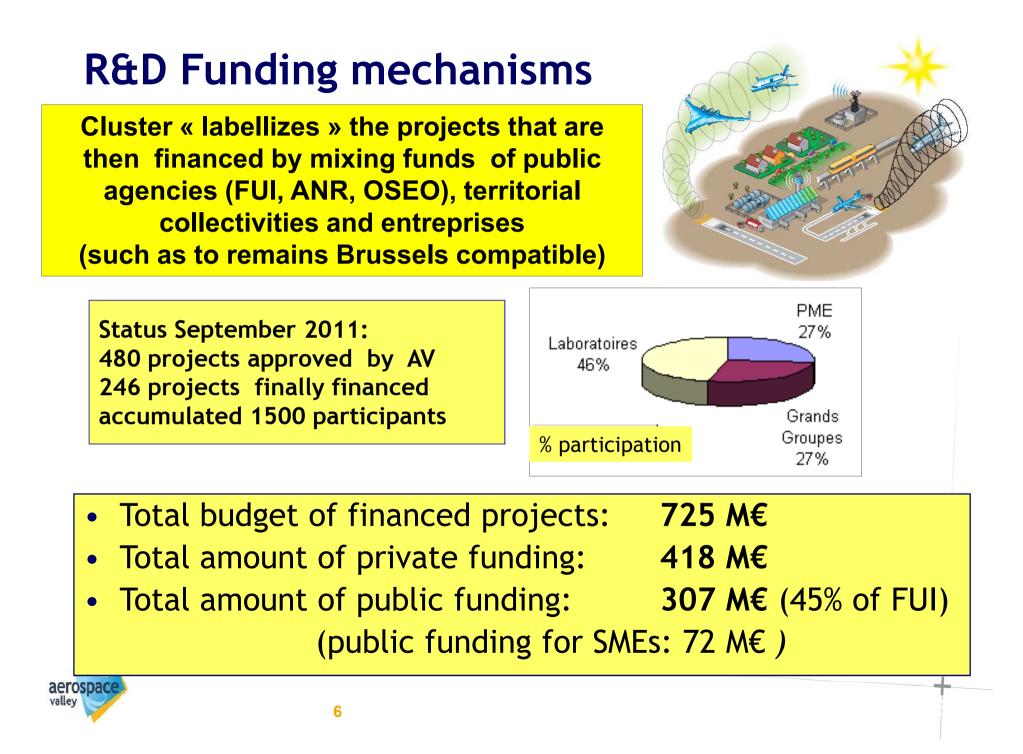
1500 industrial establishments

= 80% of industrial work force member of Aerospace Valley

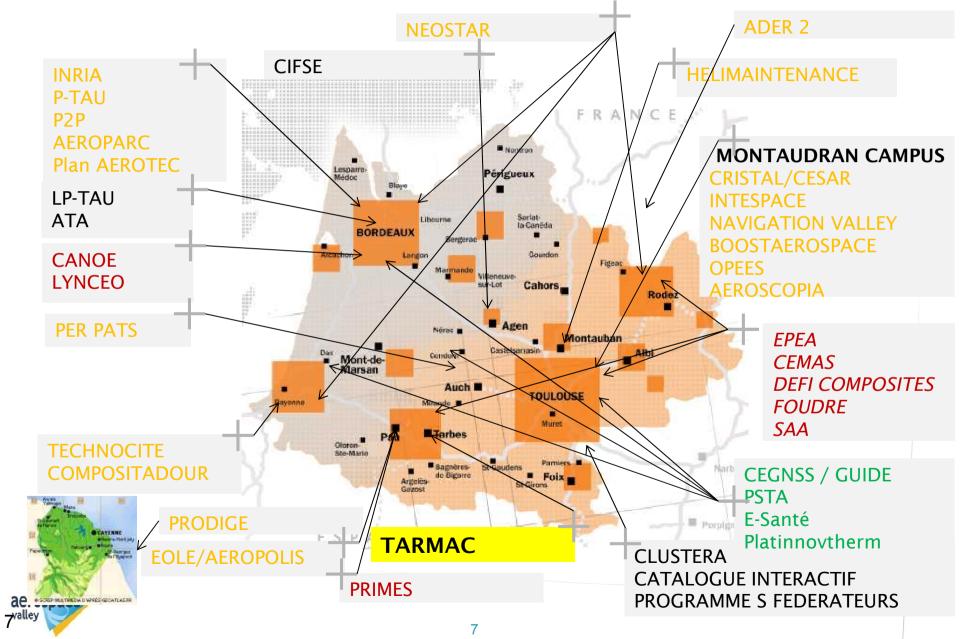
Cooperative projects resulting of nine strategic core R&D sectors ("think tanks")

- 1. Aero-mechanics, materials, structures
- 2. Energy, propulsion, engines and access to space
- 3. Air transport safety and security
- 4. Living Earth and space
- 5. Navigation, positioning, telecommunications
- 6. Embedded systems
- 7. General engineering and collaborative production
- 8. Maintenance, services, training
- 9. Autonomous aerospace systems





Structuring Projects - full geographical coverage



International Cooperation 6 very high and 5 high-priority target countries

